

7-1-2005

## Academic Leadership in the Research University: Responsibilities for Faculty Governance

Michael Miller

Richard Newman

Follow this and additional works at: <https://scholars.fhsu.edu/alj>



Part of the [Educational Leadership Commons](#), [Higher Education Commons](#), and the [Teacher Education and Professional Development Commons](#)

---

### Recommended Citation

Miller, Michael and Newman, Richard (2005) "Academic Leadership in the Research University: Responsibilities for Faculty Governance," *Academic Leadership: The Online Journal*: Vol. 3: Iss. 2, Article 3.

DOI: 10.58809/TOLF2026

Available at: <https://scholars.fhsu.edu/alj/vol3/iss2/3>

This Article is brought to you for free and open access by the Peer-Reviewed Journals at FHSU Scholars Repository. It has been accepted for inclusion in Academic Leadership: The Online Journal by an authorized editor of FHSU Scholars Repository. For more information, please contact [ScholarsRepository@fhsu.edu](mailto:ScholarsRepository@fhsu.edu).

# Academic Leadership Journal

## Abstract

Faculty working in research-intensive university environments find a variety of challenges to their time, energies, and resources, including finding balance between the traditional areas of teaching, research, and service. In most research universities, the research focus becomes all encompassing, and institutional service commitments are called into question. The current study of over 500 faculty in research university environments demonstrates the need for shared governance to be clear and purposeful in its work and intentions in order to muster faculty support.

VN:R\_U [1.9.11\_1134]