Leadership Development in Nursing Students: Crafting Mentoring Relationships
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Abstract
Over the spring terms of three consecutive years, this mixed methods, descriptive project was conducted. This project was designed to analyze mentoring relationships between freshmen mentees and senior mentor nursing students in the Department of Nursing. Specifically, the concept of mentorship was explored and the roles and responsibilities of the mentor in enhancing the learning experience of mentees was analyzed. In this study students participated in structured activities and completed program surveys using Blackboard. The findings revealed the essential leadership attributes of the senior mentor student and that mentees reported emerging technical, interpersonal, and communicative skills essential for practice and persistence in the nursing profession. The results of this study suggest that it is important to facilitate mentor-mentee relationships in nursing schools.

Introduction
Mentoring is important in professional nursing student career development (Mariana, 2012).
Mentoring is a reciprocal, sustained relationship with a commitment between mentor (experienced student) and mentee (novice student) where teaching-learning contributes to professional student growth (Huber, 2012)
Mentoring outcomes: increased student nurse retention & persistence, increased leadership skill acquisition, and decreased academic dissatisfaction (Reh, 2012).

Research Design/Methodology
Purpose: 1) To study mentoring relationships between freshmen and senior level nursing students for teaching-learning attributes; 2) To analyze leadership skills of senior students
Design: Mixed methods, descriptive
Sample: Convenience, mentors = 31 (male = 1; female = 30) and mentees = 36, female.
Ethics: IRB approval renewed yearly

Phases of study:

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<th>Initiation Phase</th>
<th>Working Phase: Formal &amp; Informal Meetings</th>
<th>Termination</th>
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Findings
Study data were collected using the Student Information Form and Mentoring/Mentee Assessment Forms.

Mentors Attributes: Commitment; Accountability; Creativity; and Leadership

Discovered application of Situational Leadership Model (SLM) of Hersey & Blanchard (1988).

Students reported that successful leaders learn to adjust their leadership style to fit the task, needs, and maturity of follower.

Common Freshmen Student Themes:
"Being with my Mentor makes me feel less home sick…"
"I can communicate more assertively."
"Nursing simulation is not so scary after all…"
"I have gained technical skills."
"I have learned a lot from my senior student advisor…"

Common Senior Student Themes:
"Being a leader makes me feel important & valued . . . "
"It is important to grow as a student nurse leader . . . "
"Listening is hard when you try to hear what is said . . . "

Conclusions
This mentorship program appeared to provide an opportunity for student nurses to develop leadership and followership skills necessary to operate in professional careers.

Producing capable ‘TEAM’ nurses requires education programs which apply collaborations designed to teach & retain dedicated students through graduation
One of the most valuable assets for a students’ career is a good mentor.

Further research is needed to validate leadership and followership findings.

References
Reh, J (2014). Mentors and mentoring: What is a mentor?
Retrieved from: http://management.about.com/cs/people/am/mentoring.htm